73 AUDIT COMMITTEE QUESTIONS*



Fraud Risk Assessment

- ✓ How does the company assess fraud risks across all business units?
- ✓ What are the top fraud risks identified by the organization?
- ✓ How frequently is the fraud risk assessment updated?
- ✓ Who is responsible for conducting the fraud risk assessments?
- How does management ensure that emerging fraud risks are considered in the assessment?

Internal Controls

- ✓ What controls are in place to prevent fraud in high-risk areas?
- ✓ How does the company monitor the effectiveness of these controls?
- ✓ Have there been any significant changes to internal controls recently? If so, why?
- ✓ How does the company address control deficiencies identified in audits or investigations?
- ✓ How does management ensure that controls are not bypassed by senior personnel?

Fraud Detection Mechanisms

- ✓ What specific measures are in place to detect fraud (e.g., data analytics, audits)?
- How are potential fraud indicators monitored and investigated?
- ✓ How does the company use technology to enhance fraud detection capabilities?
- ✓ Are there any tools or software specifically dedicated to fraud detection?
- ✓ How does management assess the effectiveness of current fraud detection methods?



Whistleblower Program and Reporting Mechanisms

- ✓ Is there a whistleblower policy in place, and how is it communicated to employees?
- ✓ How are whistleblower reports handled, and who is responsible for investigating them?
- ✓ How does the company ensure the anonymity and protection of whistleblowers?
- ✓ How often are whistleblower cases reviewed by senior management and the audit committee?
- ✓ What trends or patterns have been observed in whistleblower reports?

Role of Internal and External Auditors

- ✓ How do internal auditors incorporate fraud risk into their audit planning?
- ✓ Have the internal auditors reported any concerns or findings related to fraud?
- ✓ What specific fraud detection procedures do the external auditors perform?
- ✓ How do internal and external auditors collaborate on fraud risk management?
- ✓ How often do auditors meet with management to discuss fraud risks and incidents?



Management's Commitment to Ethical Conduct

- √ How does management demonstrate its commitment to ethical conduct and integrity?
- ✓ What steps does management take to ensure a culture of transparency and honesty?
- How is the tone at the top regarding fraud prevention communicated throughout the company?
- ✓ Are there specific programs or initiatives to reinforce ethical behavior among employees?
- How does management handle situations involving ethical misconduct?

Training and Awareness

- ✓ What training programs are in place to educate employees about fraud risks and prevention?
- How often are employees trained on fraud detection and reporting?
- ✓ How does the company ensure that training is effective and reaches all relevant personnel?
- Are there specialized training sessions for high-risk areas or roles?
- How does management measure the effectiveness of fraud awareness programs?

Incident Response and Investigation

- ✓ What is the company's process for responding to suspected fraud incidents?
- ✓ Who is responsible for conducting fraud investigations?
- How does the company ensure investigations are thorough and impartial?
- ✓ What actions are taken against individuals found to have committed fraud?
- ✓ How does management ensure lessons learned from past fraud incidents are applied?

73 AUDIT COMMITTEE QUESTIONS*



Regulatory Compliance and Legal Obligations

- ✓ How does the company ensure compliance with relevant fraud-related regulations?
- ✓ Are there any ongoing investigations or legal actions related to fraud?
- ✓ How does the company manage regulatory inquiries or audits related to fraud?
- √ How does management stay updated on changes in fraudrelated regulations?
- ✓ How are compliance issues related to fraud reported to the audit committee?



Use of Technology and Data Analytics

- ✓ What technologies are used to detect and prevent fraud?
- ✓ How does the company use data analytics to identify potential fraud?
- √ How does management evaluate the effectiveness of these technologies?
- ✓ Are there plans to invest in new technologies for fraud detection?
- ✓ How does the company protect data used for fraud detection from tampering?

Third-Party and Vendor Risk Management

- ✓ How does the company assess the fraud risk associated with third-party vendors?
- ✓ What controls are in place to manage fraud risks from third parties?
- ✓ How often are third-party relationships reviewed for fraud risks?
- ✓ How does the company monitor transactions with high-risk vendors?
- What steps are taken if fraud is suspected in third-party dealings?

Monitoring and Reporting to the Board

- ✓ How does management report on fraud risks and incidents to the board?
- ✓ How frequently are updates on fraud prevention and detection provided to the audit committee?
- ✓ What metrics are used to measure the effectiveness of fraud prevention programs?
- ✓ How does the company benchmark its fraud prevention efforts against industry standards?
- ✓ How are fraud-related findings from audits reported to the audit committee?

Continuous Improvement and Benchmarking

- ✓ How does the company continuously improve its fraud detection and prevention efforts?
- ✓ Are there any recent initiatives or improvements implemented in the fraud risk management program?
- How does the company benchmark its fraud prevention measures against peers?
- ✓ What steps are taken to stay updated on best practices in fraud prevention and detection?
- ✓ How does the company incorporate feedback from stakeholders into fraud risk management?

Insurance and Financial Impact

- ✓ Does the company have insurance coverage for fraudrelated losses?
- How does management assess the financial impact of fraud on the organization?
- ✓ How are fraud losses accounted for in the company's financial statements?
- ✓ What steps are taken to recover losses from fraud incidents?
- ✓ How does the company assess the adequacy of its fraudrelated insurance coverage?

Governance and Oversight

- ✓ How does the board ensure that fraud risks are adequately managed?
- ✓ What role does the audit committee play in overseeing fraud risk management?
- ✓ How does management ensure alignment between fraud risk management and overall corporate governance?

